



CITY OF CAPE TOWN
ISIXEKO SASEKAPA
STAD KAAPSTAD

ANNEXURE 23

CAPE TOWN INTERNATIONAL CONVENTION CENTRE (CTICC) (MUNICIPAL ENTITY) – SCHEDULE D (ANNUAL BUDGET AND SUPPORTING TABLES)

2018/2019

CTICC

**SCHEDULE D– ANNUAL BUDGETS AND SUPPORTING
DOCUMENTATION**

Contents

PART ONE-ANNUAL BUDGET	3
1. Chairpersons report and resolutions.....	3
2. Executive summary.....	3
3. Annual budget tables.....	4
PART TWO – SUPPORTING DOCUMENTATION	5
1. Overview of budget process	5
2. Strategic alignment with the City of Cape Town's Integrated Development Plan (IDP)	5
3. Key performance indicators 2018/19.....	6
4. Overview of budget related policies	6
5. Overview of budget assumptions	6
6. Overview of budget funding.....	8
7. Expenditure on allocations and grant programmes	8
8. Board member allowances and employee benefits	8
9. Monthly targets for revenue, expenditure and cash flow	9
10. Contracts having future budgetary implications	9
11. Capital expenditure details	9
12. Legislation compliance status	9
13. Other supporting documents	9
14. Chief Executive Officers quality certification	9
<u>ANNEXURE A</u>	10
<u>ANNEXURE B</u>	12
<u>ANNEXURE C</u>	15
<u>ANNEXURE D</u>	40

PART ONE - ANNUAL BUDGET

1. Chairpersons report and resolutions

Please see separate report.

2. Executive summary

The CTICC's financial history indicates that the Company has managed to progressively generate an operating profit year on year. The Company continues to adhere to its mandate by maintaining its financial sustainability, while also contributing to GDP and job creation. The financial plan for 2018/19 reflects that, with the projected hosting of 610 events, the Company will be generating total revenue of R291million for the year. The 2018/19 financial year budget has also taken into account 12 months of trade for the CTICC2. The 2018/19 operational plans which are factored into the budgets have taken into account growth in primary and secondary revenue streams, as well as the continuous drive to save on costs. The business needs in respect of capital expenditure for the existing building, which is also funded from CTICC reserves, have been budgeted at R49million for the year. The capital expenditure is for new and existing assets, which will contribute to the CTICC remaining a world class facility.

The combined budgeted 2018/19 operating profit before interest depreciation and tax (EBITDA) for the company is projected at R7.4million for the year. The existing facility will generate a R24.8million operating profit before interest depreciation and tax (EBITDA), however, a portion of this will be absorbed by the start-up costs for the newly opened building.

The 2018/19 budget includes a 53% (R73million) "blue sky" revenue, as the budget is prepared well in advance of the start date of the 2018/19 financial year, due to MFMA requirements. There are a few bookings in the system at the time of budgeting on which the budget can be

based. The new building includes budgeted “blue sky” at 62%.

Due to the nature of our business and the increase in short term bookings we have always included a portion of “unknown” revenue for the unknown or short term business. As venue rental income is the primary source of revenue the other revenue streams’ budgets are prepared taking into account these same assumptions.

Gross Margins is budgeted to be maintained at an average of 81%. Indirect costs have been budgeted to increase at 11% in total, mainly as a result of an increase in tariffs relating to utility services, which have been budgeted to increase in line with the City budget guidelines. The budget for 2018/19 reflects a R3.4million net loss for the existing facility and a net loss of R27.3million for the new building. The combined net loss for the 2018/19 financial year is budgeted at R30.7million.

3. Annual budget tables

The basis of measurement and accounting policies in preparation of the budget has been consistent with prior years. Refer 4. Overview of budget-related policies.

PART TWO – SUPPORTING DOCUMENTATION

1. Overview of budget process

The 2018/19 budget process was prepared following a similar approach used in previous years. The budget takes into account the current market conditions, such as inflation, historical trend analysis, as well as the proposed city budget guidelines. The Company also adopted a zero based budget approach in most cost categories, which has resulted in a decrease in the current year budget, to support the business in operating during tough economic times.

2. Strategic alignment with the City of Cape Town's Integrated Development Plan (IDP)

The CTICC is committed to ensuring its activities not only align but also support the City of Cape Town's IDP. As a municipal entity, CTICC is required to submit, along with the annual budget, a multi-year business plan that sets key financial and non-financial performance objectives and measurement criteria. The CTICC's mandate of economic growth, job creation and driving the knowledge economy remains at the core of what the CTICC does.

Annexure A illustrates the alignment between the CTICC and the City of Cape Town. In addition to aligning with the City of Cape Town's IDP, the CTICC's business strategy is also geared at driving the knowledge economy and contributing to growth in the key economic sectors identified by both the City of Cape Town and the Western Cape Government as strategic areas for job creation and economic growth. Strategic economic sectors include:

- Agro-processing
- Finance
- Health and medical technology
- Information communication technology (ICT)
- Metals, tooling and niche engineering
- Mining, oil and gas
- Retail
- The green economy including renewable energy
- Tourism and events

The City of Cape Town's Integrated Development Plan focus areas compared to the CTICC's Business Objectives has been attached as Annexure A.

3. Key performance indicators 2018/19

As a results-driven organisation, much emphasis is placed on attainment of targets, firstly at an organisational level, and then cascading down to departmental and finally to individual performance assessments. The system of performance management is integral to achieving the financial and the non-financial targets. CTICC's performance is measured by the City of Cape Town against a set of Key Performance Indicators (KPIs). These are reviewed annually by both shareholders. The KPI's as referred to in Annexure B has two specific financial areas namely operating profit and capital projects.

These are key performance indicators which measures the financial performance of the Company.

4. Overview of budget related policies

The budget policies effective at the time of the budget preparation are as follows:

- 4.1 Annual Leave Policy
- 4.2 Asset Management Policy
- 4.3 Business Travel and Subsistence Policy
- 4.4 Cell Phone Policy
- 4.5 Credit control and Debt Collection Policy
- 4.6 Directors Remuneration Policy
- 4.7 Optimal Yielding Policy
- 4.8 Entertainment Policy
- 4.9 Fraud Policy
- 4.10 Investment Policy
- 4.11 Overtime Policy
- 4.12 Petty Cash Policy
- 4.13 Procedures for Acceptance and Receipt of Gifts Policy
- 4.14 Reward and Recognition Policy
- 4.15 Uniform Policy

These policies are available for inspection upon request.

5. Overview of budget assumptions

REVENUE

Venue rental has been budgeted to contribute 48% to total revenue. Income for this category relating to the existing building is budgeted to increase by 14% compared to the 2017/18 adjustment budget. As in prior years, the budget includes a portion of "unknown business" which takes into account actual booking information in the EBMS system and factors into the budget, using a weighted calculation.

Venue rental for the new building includes 62% of “unknown business”. This takes into account 12 months of trade.

Food & beverage revenue is calculated on a percentage of venue rental income which in turn is based on the events in the booking system.

DIRECT COSTS

The cost of sales budget is in line with the historic trend of the Company.

INDIRECT COSTS

Total salary costs for existing positions as well as identified core positions for the CTICC 2, are budgeted to increase in 2018/2019 by 21.2%.

Operations general costs have been budgeted to increase in total by 19.6% compared to the 2017/18 adjustment budget. Other costs, such as, logistics and miscellaneous expenses, has been budgeted to increase by inflation, while costs for the new building have been budgeted at 60% of the costs of the existing building.

Utility Services are budgeted to increase in total by 37.6% for 2018/19, mainly due to the new building. Electricity, water and rates, has been budgeted to increase by on average by 12%, which is more or less in line with prior year trends. The Company continues to embark on energy saving initiatives.

Maintenance costs are budgeted to increase by 54.7% in the 2018/19 financial year. This increase relates to an inflationary increase on costs on the existing building, plus general maintenance and flexi staff for the new building. The budget takes into account that most items will be under guarantee and requires no additional maintenance cost outlay for the new building.

Building costs are budgeted to increase by 18.7% compared to the 2017/18 adjustment budget of which mainly relates to the new building. Costs for the new building such as cleaning, events, refuse removal and security have been budgeted at 60% of the costs of the existing building.

IT Costs have been budgeted to increase by 49.7% for the 2018/19 financial year. This relates mainly to IT Cost for the new building and has been budgeted at 60% of the existing building.

Depreciation is taken into account the additions to capital expenditure of R49.1 million budgeted for 2018/19 as well as a reduction of depreciation as a result of certain assets being fully depreciated. Depreciation relating to the new building has been calculated at the value of the project over a 40 year write off period.

6. Overview of budget funding

The CTICC is a profit generating entity and all operational and capital expenditure are self-funded through profits generated from operational activity.

7. Expenditure on allocations and grant programs

The CTICC is not the beneficiary of allocations and grants and all operational and capital expenditure are funded through profits and reserves.

8. Board member allowances and employee benefits

The board members do not receive any allowances and are only paid a directors fee for their attendance of board and committee meetings. The directors' fees are also determined by the City in terms of national guidelines issued by National Treasury. The directors' fees breakdown is as follows:

Table 2: Directors Fee Breakdown

Detail	Members	Chairman
Board and Committee meetings	<u>R 756 000</u>	<u>R 169 024</u>
Committees include:		
Audit Committee		
Nominations Committee		
Ethics Committee		
Remuneration Committee		
Ad Hoc Meetings		

The following table represents the personnel employed by the CTICC.

Detail	Count	Rand - '000
No. of board members	12	756
Senior managers (incl. CEO)	6	
Other managers	22	
Total managers	40	8 884
Other staff members	324	83 209
Total personnel	364	92 849

9. Monthly targets for revenue, expenditure and cash flow

REFER ANNEXURE C

10. Contracts having future budgetary implications

The contracts with suppliers have been included in the normal operational expenditure budget.

11. Capital expenditure details

REFER ANNEXURE C

12. Legislation compliance status

The legislative checklist is done on an annual basis and there are no areas of non-compliance.

13. Other supporting documents

14. Chief Executive Officers quality certification

REFER ANNEXURE D

ANNEXURE A

1. The Opportunity City

*Economic Growth and
Job Creation*



The CTICC aims to maximise economic impact and job creation through:

- Driving the knowledge economy and skills exchange
- Attracting more meetings and events to Cape Town
- BBBEE procurement of no less than 60%
- Partnering with business tourism role-players
- Creating new strategic business opportunities

*Infrastructure-led growth
and development*



CTICC 2 has added 10 000 m² to existing exhibition space and approximately 3000m² of formal and informal multi-purpose exhibition space. This will allow the CTICC to service high levels of demand by hosting more events concurrently. The expanded facility also supports our commitment to the knowledge economy and economic growth.

*Promote a sustainable
environment*



The CTICC places a priority on integrating economic, social and environmental sustainability into every aspect of its business. The triple bottom-line approach is informed by a comprehensive environmental policy and monitored by a dedicated sustainability committee within the company.

*Leverage assets to drive
economic growth*



The **CTICC's purpose** is to contribute to and drive economic growth and job creation, and this mandate is achieved year-on-year.

*Training and skills
development*



To create and maintain a highly capable and talented team requires a multi-faceted approach, and we employ a system of rewards and recognition, mentorship, as well as a focus on our employees' financial and physical wellness.

Service excellence is further enhanced through the continuous innovation of technology and processes.

2. The Safe City



We believe that for a safe experience for our visitors and staff members, safety needs to be addressed in the wider environment and as such the CTICC is a member of Cape Town Central District (CCID) and pays a monthly fee for cleaning and security within the precinct and during large events. We also have measures in place to ensure a safe environment on the premises.

ANNEXURE A

CITY OF CAPE TOWN 2017-2022 IDP focus areas	CTICC Mission statement and activities
3. The Caring City 	The CTICC is committed to uplifting and empowering the local community. We support five key Local Community Partners that are aligned with sectors related to CTICC operations. Our focus on volunteerism encourages our staff, suppliers and clients to assist our Local Community Partners through activations and direct skills exchange. The CTICC is also involved in a number of broader community initiatives.
4. The Inclusive City 	The CTICC contributes to transformation and ensures inclusivity by consistently meeting and exceeding the target of no less than 60% expenditure with BBBEE suppliers, women owned businesses and SMMEs.
5. The Well-run City 	We contribute to a well-run city through our compliance with MFMA and other legislation, our adherence to the principals of the King IV Code of Governance, as well as our risk identification and management processes. We are proud of our five clean, unqualified audits.

The table below illustrates the agreed KPIs for the financial year 2018/19:

Category		Measurement	Annual Target 2016/17	Actual 2016/17	Annual Target 2017/18	Annual Target 2018/19	Annual Target 2019/20	Annual Target 2020/21
1	Operating Profit ¹ / (Loss) before tax	Percentage achievement of annual budgeted operating profit	100%	475.34%	100%	100%	100%	100%
2	Capital Projects	Percentage of the total number of capital projects for the year completed or committed	85%	100%	85%	90%	90%	90%
3	Capital Expenditure (CTICC 2 Expansion)	Percentage of total capital expenditure spend	90%	90%	95%	100%	-	-
4	Quality Offering	Maintain five star tourism grading through effective management of maintenance and quality of service delivery	Achieve Five Star Tourism Grading Council	Five Star Tourism Grading Achieved	Achieve Five Star Tourism Grading Council	Achieve Five Star Tourism Grading Council	Achieve Five Star Tourism Grading Council	Achieve Five Star Tourism Grading Council
5	Events	Number of events hosted	505	482	535	560	590	610
6	International Events	Number of international events hosted compared to annual budgeted target	32	36	32	32	32	32
7	External Audit Report	Clean Audit Report (²)	Clean Audit Report (2nd Quarter)	Clean Audit Report for 2015/2016 financial year achieved	Clean Audit Report (2nd Quarter)	Clean Audit Report (2nd Quarter)	Clean Audit Report (2nd Quarter)	Clean Audit Report (2nd Quarter)
8	Human Capital Development	Percentage of annual total salary cost spend on training of permanent and temporary staff	5%	6.35%	5%	5%	5%	5%

Category	Measurement	Annual Target 2016/17	Actual 2016/17	Annual Target 2017/18	Annual Target 2018/19	Annual Target 2019/20	Annual Target 2020/21
9	Minimum Competency Level	Number of seniormanagers registered for MFMA Competency Course	7	7	7	7	7
10	Customer Centricity and Service Excellence	77% of minimum aggregate score for all CTICC internal departments and external suppliers	76%	84%	77%	80%	80%
11	Procurement	Supply Chain Procurement from BBBEE suppliers measured in terms of BBBEE Act	Percentage spend not lower than 60%	92.84%	60%	60%	60%
12	Financial ratios	Total cash and investments, less restricted cash for monthly operating expenditure	RCC = 11,07 times	13.08 times	6.3 times	4.6 times	3.4 times
	• Ratio of cost coverage maintained (RCC)						
	• Net debtors ³ to annual income (ND)	Net current debtors divided by total operating revenue	ND = 2%	0.9%	6.8%	7.0%	7.1%
	• Debt coverage by own billed revenue (DC)	Total debt divided by total annual operating income	DC = 25,90%	0%	0.0%	0.0%	0.0%
13	Student programme contribution to youth employment and skills development	Number of students opportunities provided	6	9	6	6	6

Category	Measurement	Annual Target 2016/17	Actual 2016/17	Annual Target 2017/18	Annual Target 2018/19	Annual Target 2019/20	Annual Target 2020/21
14	Graduate programme contribution to youth employment and skills development	3	14	6	6	6	6
15	The number of people from the employment equity target groups employed in the three highest levels of management in compliance with a municipal entity's approved employment equity plan	80%	86%	80%	80%	80%	80%

- 1 Operating profit is defined as earnings before interest, taxation, depreciation and amortisation
- 2 Clean audit is defined as an unqualified audit report with no material findings on compliance with laws and regulations and predetermined objectives.
- 3 Net debtors is defined as gross debtors less refunds.

E
n
t
i
t
i
e
s

**Municipal annual budgets
and MTREF
&
supporting tables**

Version 2.2

Click for Instructions!

Accountability

Transparency

Information &
service delivery



national treasury
Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

Contact details:

Technical enquiries to the MFMA Helpline at:
mfma@treasury.gov.za

Data submission enquiries:
Elsabé Rossouw
National Treasury
Tel: (012) 315-5534
Electronic documents: lgdocuments@treasury.gov.za
Queries on formats: lgdataqueries@treasury.gov.za

Description	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands									
<u>Financial Performance</u>									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	30,742	35,272	28,825	11,671	11,671	11,671	4,515	4,786	5,073
Transfers recognised - operational	–	–	–	–	–	–	–	–	–
Other own revenue	195,924	208,733	215,648	272,780	249,738	249,738	286,614	303,811	322,040
Total Revenue (excluding capital transfers and contributions)	226,666	244,005	244,473	284,451	261,409	261,409	291,129	308,597	327,113
Employee costs	44,017	47,502	57,457	88,887	77,513	77,513	92,542	98,909	104,843
Remuneration of councillors	356	457	578	804	700	700	756	816	882
Depreciation & asset impairment	22,968	24,832	24,424	702,868	705,317	705,317	42,651	45,211	47,923
Finance charges	–	42	3	3,651	–	–	–	–	–
Materials and bulk purchases	–	–	–	–	–	–	41,317	43,940	46,577
Transfers and grants	–	–	–	–	–	–	57	61	64
Other expenditure	98,606	103,911	104,551	167,947	147,477	147,477	144,517	153,687	162,892
Total Expenditure	165,947	176,745	187,013	964,158	931,008	931,008	321,840	342,624	363,182
Surplus/(Deficit)	60,719	67,260	57,460	(679,707)	(669,599)	(669,599)	(30,711)	(34,027)	(36,069)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	–	–	–	–	–	–	–	–
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	60,719	67,260	57,460	(679,707)	(669,599)	(669,599)	(30,711)	(34,027)	(36,069)
Taxation	18,576	20,007	13,983	–	–	–	–	–	–
Surplus/ (Deficit) for the year	42,143	47,253	43,476	(679,707)	(669,599)	(669,599)	(30,711)	(34,027)	(36,069)
<u>Capital expenditure & funds sources</u>									
Capital expenditure	81,879	380,306	367,936	47,982	175,476	175,476	49,193	40,631	43,069
Transfers recognised - capital	–	–	–	–	–	–	–	–	–
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	81,879	380,306	367,936	47,982	175,476	175,476	49,193	40,631	43,069
Total sources of capital funds	81,879	380,306	367,936	47,982	175,476	175,476	49,193	40,631	43,069
<u>Financial position</u>									
Total current assets	579,936	437,337	268,623	248,244	149,536	149,536	132,686	110,948	87,460
Total non current assets	264,115	619,426	961,750	345,398	431,909	431,909	438,450	433,870	429,016
Total current liabilities	91,881	142,989	77,470	109,454	98,140	98,140	118,543	126,252	133,979
Total non current liabilities	(5)	(2,654)	–	37,552	–	–	–	–	–
Community wealth/Equity	752,174	916,427	1,152,904	446,636	483,304	483,304	452,593	418,566	382,498
<u>Cash flows</u>									
Net cash from (used) operating	78,796	127,270	46,030	40,398	49,982	49,982	29,498	17,566	18,175
Net cash from (used) investing	(81,879)	(380,307)	(405,437)	(47,982)	(175,476)	(175,476)	(49,193)	(40,631)	(43,069)
Net cash from (used) financing	202,715	117,000	193,000	(2,573)	–	–	–	–	–
Cash/cash equivalents at the year end	554,632	418,595	252,188	225,378	126,694	126,694	107,000	83,935	59,041

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands										
Revenue by Source	1									
Property rates		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		94,607	99,937	104,571	131,571	121,642	121,642	138,802	147,131	155,958
Interest earned - external investments		30,742	35,272	28,825	11,671	11,671	11,671	4,515	4,786	5,073
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Other revenue		101,318	108,796	111,077	141,209	128,096	128,096	147,812	156,680	166,081
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		226,666	244,005	244,473	284,451	261,409	261,409	291,129	308,597	327,113
Expenditure By Type										
Employee related costs		44,017	47,502	57,457	88,887	77,513	77,513	92,542	98,909	104,843
Remuneration of Directors		356	457	578	804	700	700	756	816	882
Debt impairment	4	-	-	-	-	-	-	300	312	315
Depreciation & asset impairment		22,968	24,832	24,424	702,868	705,317	705,317	42,651	45,211	47,923
Finance charges		-	42	3	3,651	-	-	-	-	-
Bulk purchases	2	-	-	-	-	-	-	-	-	-
Other materials	5	-	-	-	-	-	-	41,317	43,940	46,577
Contracted services		-	-	-	-	-	-	62,884	66,877	70,889
Transfers and subsidies		-	-	-	-	-	-	57	61	64
Other expenditure	3	98,606	103,911	104,551	167,947	147,477	147,477	81,334	86,498	91,688
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Expenditure		165,947	176,745	187,013	964,158	931,008	931,008	321,840	342,624	363,182
Surplus/(Deficit)		60,719	67,260	57,460	(679,707)	(669,599)	(669,599)	(30,711)	(34,027)	(36,069)
Transfers and subsidies - capital		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		60,719	67,260	57,460	(679,707)	(669,599)	(669,599)	(30,711)	(34,027)	(36,069)
Taxation		18,576	20,007	13,983	-	-	-	-	-	-
Surplus/ (Deficit) for the year		42,143	47,253	43,476	(679,707)	(669,599)	(669,599)	(30,711)	(34,027)	(36,069)

Vote Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands	1									
<u>Capital expenditure by Asset Class/Sub-class</u>										
<u>Other assets</u>		71,598	367,264	351,231	25,300	151,793	151,793	27,247	22,450	23,797
Operational Buildings		71,598	367,264	351,231	25,300	151,793	151,793	27,247	22,450	23,797
Municipal Offices		71,598	367,264	351,231	25,300	151,793	151,793	27,247	22,450	23,797
<u>Computer Equipment</u>		7,078	9,413	12,853	15,224	15,224	15,224	15,218	15,803	16,751
Computer Equipment		7,078	9,413	12,853	15,224	15,224	15,224	15,218	15,803	16,751
<u>Furniture and Office Equipment</u>		3,203	2,609	3,165	6,110	6,110	6,110	5,380	1,030	1,092
Furniture and Office Equipment		3,203	2,609	3,165	6,110	6,110	6,110	5,380	1,030	1,092
<u>Machinery and Equipment</u>		–	1,020	687	1,348	2,348	2,348	1,348	1,348	1,429
Machinery and Equipment		–	1,020	687	1,348	2,348	2,348	1,348	1,348	1,429
Total capital expenditure on assets	1	81,879	380,306	367,936	47,982	175,476	175,476	49,193	40,631	43,069

<u>Funded by:</u>										
National Government		–	–	–	–	–	–	–	–	–
Provincial Government		–	–	–	–	–	–	–	–	–
Parent Municipality		–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–
Transfers recognised - capital		–	–	–	–	–	–	–	–	–
Public contributions & donations	6	–	–	–	–	–	–	–	–	–
Borrowing	3	–	–	–	–	–	–	–	–	–
Internally generated funds		81,879	380,306	367,936	47,982	175,476	175,476	49,193	40,631	43,069
Total Capital Funding	4	81,879	380,306	367,936	47,982	175,476	175,476	49,193	40,631	43,069

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands										
ASSETS										
Current assets										
Cash		9,770	9,771	14,301	–	–	–	–	–	–
Call investment deposits		544,862	408,824	237,887	225,378	126,694	126,694	107,000	83,935	59,041
Consumer debtors		–	–	–	–	–	–	–	–	–
Other debtors		23,539	17,482	15,237	21,004	21,396	21,396	24,027	25,254	26,555
Current portion of long-term receivables		–	–	–	–	–	–	–	–	–
Inventory		1,766	1,260	1,198	1,862	1,445	1,445	1,659	1,758	1,864
Total current assets		579,936	437,337	268,623	248,244	149,536	149,536	132,686	110,948	87,460
Non current assets										
Long-term receivables	3	–	–	–	–	–	–	–	–	–
Investments		–	–	100	100	100	100	100	100	100
Investment property		–	–	–	–	–	–	–	–	–
Investment in Associate		–	–	–	–	–	–	–	–	–
Property, plant and equipment	1	264,115	619,426	961,750	345,398	431,909	431,909	438,450	433,870	429,016
Agricultural		–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–
Intangible		–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	–	–
Total non current assets		264,115	619,426	961,750	345,398	431,909	431,909	438,450	433,870	429,016
TOTAL ASSETS		844,051	1,056,763	1,230,373	593,642	581,444	581,444	571,136	544,818	516,476
LIABILITIES										
Current liabilities										
Bank overdraft		–	–	–	–	–	–	–	–	–
Borrowing		–	–	–	–	–	–	–	–	–
Consumer deposits		36,429	46,620	19,687	49,100	22,799	22,799	26,166	27,736	29,400
Trade and other payables		52,088	92,831	56,399	56,680	69,964	69,964	86,549	92,198	97,730
Provisions	3	3,365	3,538	1,383	3,673	5,376	5,376	5,828	6,318	6,848
Total current liabilities		91,881	142,989	77,470	109,454	98,140	98,140	118,543	126,252	133,979
Non current liabilities										
Borrowing		–	–	–	36,821	–	–	–	–	–
Provisions	3	(5)	(2,654)	–	731	–	–	–	–	–
Total non current liabilities		(5)	(2,654)	–	37,552	–	–	–	–	–
TOTAL LIABILITIES		91,877	140,336	77,470	147,006	98,140	98,140	118,543	126,252	133,979
NET ASSETS	2	752,174	916,427	1,152,904	446,636	483,304	483,304	452,593	418,566	382,498
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		(215,253)	(168,001)	(124,524)	(839,004)	(794,123)	(794,123)	(824,834)	(858,861)	(894,930)
Reserves		–	–	–	–	–	–	–	–	–
Share capital		967,428	1,084,428	1,277,428	1,285,640	1,277,428	1,277,428	1,277,428	1,277,428	1,277,428
TOTAL COMMUNITY WEALTH/EQUITY	2	752,174	916,427	1,152,904	446,636	483,304	483,304	452,593	418,566	382,498

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Other revenue		191,274	225,326	194,518	268,000	247,272	247,272	284,135	302,755	320,933
Government - operating		-	-	-	-	-	-	-	-	-
Government - capital		-	-	-	-	-	-	-	-	-
Interest		30,837	35,272	28,825	11,671	11,671	11,671	4,515	4,786	5,073
Dividends		-	-	-	-	-	-	-	-	-
Payments	2									
Suppliers and employees		(143,220)	(133,285)	(177,310)	(235,621)	(208,961)	(208,961)	(259,151)	(289,975)	(307,831)
Finance charges		(95)	(42)	(3)	(3,651)	-	-	-	-	-
Dividends paid		-	-	-	-	-	-	-	-	-
Transfers and Grants		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		78,796	127,270	46,030	40,398	49,982	49,982	29,498	17,566	18,175
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(81,879)	(380,307)	(405,437)	(47,982)	(175,476)	(175,476)	(49,193)	(40,631)	(43,069)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(81,879)	(380,307)	(405,437)	(47,982)	(175,476)	(175,476)	(49,193)	(40,631)	(43,069)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		202,715	117,000	193,000	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	(2,573)	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		202,715	117,000	193,000	(2,573)	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD	1	199,632	(136,037)	(166,407)	(10,157)	(125,493)	(125,493)	(19,694)	(23,065)	(24,894)
Cash/cash equivalents at the year begin:	2	354,999	554,632	418,595	235,535	252,188	252,188	126,694	107,000	83,935
Cash/cash equivalents at the year end:	2	554,632	418,595	252,188	225,378	126,694	126,694	107,000	83,935	59,041

Performance target description	Unit of measurement	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
1. Operating Profit	Percentage achievement of annual budgeted operating profit	317%	279.4%	475.3%	100%	100%	100%	100%	100%	100%
2. Capital Projects	Percentage of the total number of capital projects for the year completed and committed	100%	100%	100%	80%	85%	85%	90%	90%	90%
3. Capital Expenditure (CTICC 2 Expansion)	Percentage of total capital expenditure	100%	99.2%	90%	85%	95%	95%	100%	-	-
4. Capital Expenditure	Maintain five star tourism grading through effective management of maintenance & quality of service delivery	Achieve Five Star Tourism Grading Council Achieved	Achieve Five Star Tourism Grading Council Achieved	Achieve Five Star Tourism Grading Council Achieved	Achieve Five Star Tourism Grading Council	Achieve Five Star Tourism Grading Council	Achieve Five Star Tourism Grading Council	Achieve Five Star Tourism Grading Council	Achieve Five Star Tourism Grading Council	Achieve Five Star Tourism Grading Council
5. Events	Number of events hosted compared to annual budgeted target	502	504	482	590	535	535	560	590	610
6. Events	Number of international events hosted compared to budgeted target	32	39	36	32	32	32	32	32	32
7. External Audit Report	Clean Audit Report (%)	Unqualified Audit (2014/15 financial achieved)	Unqualified Audit (2015/16 financial achieved)	Unqualified Audit (2016/17 financial achieved)	Unqualified Audit (2nd quarter)	Unqualified Audit (2nd quarter)	Unqualified Audit (2nd quarter)	Clean Audit Report (2nd quarter)	Clean Audit Report (2nd quarter)	Clean Audit Report (2nd quarter)
8. Human Capital Development	Percentage of annual total salary cost spend on training of permanent and temporary staff	5%	6.9%	6.4%	5%	5%	5%	5%	5%	5%
9. Minimum Competency Level	Number of senior managers registered for MFMA Competency Course	10	12	10	7	7	7	7	7	7
10. Customer Centricity and Service Excellence	78% of minimum aggregate score for all CTICC internal departments and external suppliers	80%	84%	84%	78%	77%	77%	78%	78%	78%
11. Procurement	Supply Chain Procurement from BBEE suppliers measured in terms of BBEE Act	85%	92.8%	92.8%	% spend not lower than 60%	% spend not lower than 60%	% spend not lower than 60%	% spend not lower than 60%	% spend not lower than 60%	% spend not lower than 60%
12. Financial ratios										
o Ratio of cost coverage maintained (RCC)	Total cash and investments , less restricted cash for monthly operating expenditure	N/A	N/A	13.1 times	10.9 times	6.39 times	6.39 times	4.6 times	3.4 times	2.2 times
o Net debtors to annual income (ND)	Net current debtors divided by total operating revenue	N/A	N/A	0.9%	7.7%	6.8%	6.8%	7.0%	7.1%	7.1%
o Debt coverage by own billed revenue (DC)	Total debt divided by total annual operating income	N/A	N/A	0.0%	13.5%	0	0%	0%	0%	0%
13. Student program										
Contribution to youth employment and skills development	Number of students opportunities provided	N/A	N/A	9	6	6	6	6	6	6
14. Graduate program										
Contribution to youth employment and skills development	Number of graduate opportunities provided	N/A	N/A	14	6	6	6	6	6	6
15. The number of people from the employment equity target groups employed in the three highest levels of management in compliance with a municipal entity's approved employment equity plan	Percentage of Ex co, Manco & Leadership positions held by persons from designated groups	N/A	N/A	86.2%	80%	80%	80%	80%	80%	80%

= =

= = = =

Description of indicator	Basis of calculation	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<u>Borrowing Management</u>											
Borrowed funding of capital expenditure	Borrowing/Capital expenditure ex cl. transfers and grants and contributions		247.6%	30.8%	52.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
<u>Liquidity</u>											
Current Ratio	Current assets / current liabilities		6.31	3.06	3.47	2.27	1.52	1.52	1.12	0.88	0.65
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		6.31	3.06	3.46	2.22	1.47	1.47	1.12	0.88	0.65
Liquidity Ratio	Monetary Assets / Current Liabilities		6.04	2.93	3.26	2.06	1.29	1.29	0.90	0.66	0.44
<u>Revenue Management</u>											
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		10%	7%	6%	7%	8%	8%	8%	8%	8%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered / Total Debtors > 12 Months Old		0%	0%	0%	1%	1%	1%	0%	0%	0%
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100%	100%	100%	100%	100%	100%	100%	100%	100%
Creditors to Cash and Investments			2.2%	3.8%	6.6%	31.0%	55.2%	55.2%	80.9%	109.8%	165.5%
Employee costs	Employee costs/Total Revenue - capital revenue		19.4%	19.5%	23.5%	31%	30%	30%	32%	32%	32%
Remuneration	Total remuneration/(Total Revenue - capital revenue)		19.6%	19.7%	23.7%	31.5%	29.9%	29.9%	31.9%	32.2%	32.2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)		0.0%	0.0%	0.0%	1%	0%	0%	0%	0%	0%
<u>Financial viability indicators</u>											
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		5.57	3.9	2.2	0.4	0.2	0.2	0.6	0.4	0.3

Investments by Maturity (R thousands)	Ref	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate (%)	Commission Paid	Commission Recipient	Opening balance	Interest to be realised	Partial / Premature Withdrawal	Investment Top Up	Closing Balance
Name of institution & investment ID												
CTICC												-
Absa Bank - CTICC East - FD (Guarantee) - 43939765 FDE		CTICC Guarantee	Yes	Variable	6.9		Andisa Capital	126,694		(19,694)		-
Andisa Capital						878						-
	1			-	6.9	878		126,694	-	(19,694)	-	107,000

Summary of Employee and Board Member remuneration	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
		A	B	C	D	E	F	G	H	I
R thousands										
<u>Remuneration</u>										
Board Members of Entities										
Board Fees		356	457	578	804	700	700	756	816	882
Sub Total - Board Members of Entities		356	457	578	804	700	700	756	816	882
% increase			29%	26%	39%	21%	21%	8%	8%	8.0%
Senior Managers of Entities										
Basic Salaries and Wages		6,057	6,314	6,320	8,603	8,226	8,226	8,884	9,595	10,363
Sub Total - Senior Managers of Entities		6,057	6,314	6,320	8,603	8,226	8,226	8,884	9,595	10,363
% increase			4%	0%	36%	30%	30%	8%	8%	8.0%
Other Staff of Entities										
Basic Salaries and Wages		37,960	41,187	51,137	80,285	69,287	69,287	83,209	88,837	93,976
Sub Total - Other Staff of Entities		37,960	41,187	51,137	80,285	69,287	69,287	83,209	88,837	93,976
% increase			9%	24%	57%	35%	35%	20%	7%	5.8%
Total Municipal Entities remuneration		44,372	47,959	58,035	89,691	78,213	78,213	92,849	99,249	105,220

Summary of Personnel Numbers		2016/17			Current Year 2017/18			Budget Year 2018/19		
Number	Ref	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		–	–	–	–	–	–	–	–	–
Board Members of municipal entities	3	12	2	–	12	2	–	12	2	–
Municipal entity employees	4	–	–	–	–	–	–	–	–	–
CEO and Senior Managers	2	6	6	–	6	6	–	6	6	–
Other		185	185	–	346	346	–	346	346	–
Total Personnel Numbers		203	193	–	364	354	–	364	354	–
% increase			(4.9%)		–	–	–	–	(2.7%)	
Total entity employees headcount	5	191	191	–	352	352	–	352	352	–
Finance personnel headcount	7	19	19	–	19	19	–	19	19	–
Human Resources personnel headcount	7	5	5	–	5	5	–	5	5	–

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
R thousands															
Operating Revenue By Source															
Rental of facilities and equipment	8,439	10,197	17,974	13,900	15,003	3,948	5,987	11,587	13,929	10,942	10,011	16,887	138,802	147,131	155,958
Interest earned - external investments												4,515	4,515	4,786	5,073
Other revenue	11,245	11,823	16,024	15,534	15,572	7,318	8,418	13,117	15,824	14,061	12,576	6,300	147,812	156,680	166,081
Total Revenue (excluding capital transfers and contributions)	19,683	22,020	33,998	29,434	30,575	11,266	14,404	24,704	29,753	25,003	22,587	27,702	291,129	308,597	327,113
Operating Expenditure By Type															
Employee related costs	7,563	7,570	7,544	7,548	7,558	7,544	7,453	7,565	7,241	7,049	7,202	10,705	92,542	98,909	104,843
Remuneration of Board Members	–	–	201	–	–	201	–	–	201	–	–	153	756	816	882
Debt impairment	25	25	25	25	25	25	25	25	25	25	25	25	300	312	315
Depreciation & asset impairment	3,554	3,554	3,554	3,554	3,554	3,554	3,554	3,554	3,554	3,554	3,554	3,554	42,651	45,211	47,923
Other materials	3,443	3,443	3,443	3,443	3,443	3,443	3,443	3,443	3,443	3,443	3,443	3,443	41,317	43,940	46,577
Contracted services	5,240	5,240	5,240	5,240	5,240	5,240	5,240	5,240	5,240	5,240	5,240	5,240	62,884	66,877	70,889
Transfers and subsidies	5	5	5	5	5	5	5	5	5	5	5	5	57	61	64
Other expenditure	6,778	6,778	6,778	6,778	6,778	6,778	6,778	6,778	6,778	6,778	6,778	6,778	81,334	86,498	91,688
Total Expenditure	26,609	26,616	26,790	26,593	26,603	26,790	26,498	26,610	26,487	26,094	26,248	29,903	321,840	342,624	363,182
Capital expenditure by Asset Class/Sub-class															
Other assets	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	27,247	22,450	23,797
Operational Buildings	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	27,247	22,450	23,797
Municipal Offices	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	2,271	27,247	22,450	23,797
Computer Equipment	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268	15,218	15,803	16,751
Furniture and Office Equipment	448	448	448	448	448	448	448	448	448	448	448	448	5,380	1,030	1,092
Machinery and Equipment	112	112	112	112	112	112	112	112	112	112	112	112	1,348	1,348	1,429
Total capital expenditure	4,099	4,099	4,099	4,099	4,099	4,099	4,099	4,099	4,099	4,099	4,099	4,099	49,193	40,631	43,069
CASH FLOW FROM OPERATING ACTIVITIES															
Receipts															
Other revenue	18,742	21,035	33,005	28,420	29,548	10,257	13,437	23,757	28,802	24,048	21,639	31,444	284,135	302,755	320,933
Interest	376	376	376	376	376	376	376	376	376	376	376	376	4,515	4,786	5,073
Payments															
Suppliers and employees	(21,596)	(21,596)	(21,596)	(21,596)	(21,596)	(21,596)	(21,596)	(21,596)	(21,596)	(21,596)	(21,596)	(21,596)	(259,151)	(289,975)	(307,831)
NET CASH FROM/(USED) OPERATING ACTIVITIES	(2,478)	(185)	11,785	7,201	8,329	(10,963)	(7,782)	2,537	7,582	2,828	420	10,225	29,498	17,566	18,175
CASH FLOWS FROM INVESTING ACTIVITIES															
Payments															
Capital assets	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(49,193)	(40,631)	(43,069)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(4,099)	(49,193)	(40,631)	(43,069)
CASH FLOWS FROM FINANCING ACTIVITIES															
NET CASH FROM/(USED) FINANCING ACTIVITIES	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
NET INCREASE/(DECREASE) IN CASH HELD	(6,577)	(4,284)	7,686	3,101	4,229	(15,062)	(11,882)	(1,562)	3,483	(1,271)	(3,680)	6,125	(19,694)	(23,065)	(24,894)
Cash/cash equivalents at the year begin:	126,694	120,117	115,833	123,518	126,620	130,849	115,787	103,905	102,343	105,826	104,554	100,875	126,694	107,000	83,935
Cash/cash equivalents at the year end:	120,117	115,833	123,518	126,620	130,849	115,787	103,905	102,343	105,826	104,554	100,875	107,000	107,000	83,935	59,041

Description R thousand	Ref 1	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital expenditure on new assets by Asset Class/Sub-class										
Other assets		63,559	349,482	344,570	11,450	141,343	141,343	19,267	12,200	12,850
Operational Buildings		63,559	349,482	344,570	11,450	141,343	141,343	19,267	12,200	12,850
Municipal Offices		63,559	349,482	344,570	11,450	141,343	141,343	19,267	12,200	12,850
Computer Equipment		5,617	7,690	8,141	5,533	5,533	5,533	3,635	4,150	4,355
Computer Equipment		5,617	7,690	8,141	5,533	5,533	5,533	3,635	4,150	4,355
Furniture and Office Equipment		–	1,696	2,987	3,905	3,905	3,905	2,455	455	480
Furniture and Office Equipment		–	1,696	2,987	3,905	3,905	3,905	2,455	455	480
Machinery and Equipment		–	496	687	1,042	1,042	1,042	1,042	1,042	1,100
Machinery and Equipment		–	496	687	1,042	1,042	1,042	1,042	1,042	1,100
Total Capital Expenditure on new assets	1	69,177	359,365	356,385	21,931	151,824	151,824	26,399	17,847	18,786

Cape Town International Convention Centre - Supporting Table SD7b Capital expenditure on renewal of existing assets by asset class

Description R thousand	Ref 1	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Other assets		8,038	17,781	6,661	13,850	10,450	10,450	7,980	10,250	10,947
Operational Buildings		8,038	17,781	6,661	13,850	10,450	10,450	7,980	10,250	10,947
Municipal Offices		8,038	17,781	6,661	13,850	10,450	10,450	7,980	10,250	10,947
Computer Equipment		1,461	1,724	4,712	9,691	9,691	9,691	11,583	11,653	12,396
Computer Equipment		1,461	1,724	4,712	9,691	9,691	9,691	11,583	11,653	12,396
Furniture and Office Equipment		3,203	913	178	2,205	2,205	2,205	2,925	575	611
Furniture and Office Equipment		3,203	913	178	2,205	2,205	2,205	2,925	575	611
Machinery and Equipment		–	524	–	306	1,306	1,306	306	306	329
Machinery and Equipment		–	524	–	306	1,306	1,306	306	306	329
Total capital expenditure on renewal of existing assets	1	12,702	20,942	11,552	26,052	23,652	23,652	22,793	22,784	24,283

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Repairs and maintenance expenditure by Asset Class/Sub-class										
<u>Other assets</u>		7,199	8,235	8,317	13,973	11,595	11,595	17,460	18,507	19,618
Operational Buildings		7,199	8,235	8,317	13,973	11,595	11,595	17,460	18,507	19,618
Municipal Offices		7,199	8,235	8,317	13,973	11,595	11,595	17,460	18,507	19,618
Total expenditure on repairs and maintenance of assets	1	7,199	8,235	8,317	13,973	11,595	11,595	17,460	18,507	19,618

Cape Town International Convention Centre - Supporting Table SD7d Depreciation by asset class

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			Medium Term Revenue and Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Depreciation by Asset Class/Sub-class										
<u>Other assets</u>		22,968	24,832	24,424	(702,868)	(705,317)	(705,317)	42,651	45,211	47,923
Operational Buildings		22,968	24,832	24,424	(702,868)	(705,317)	(705,317)	42,651	45,211	47,923
Municipal Offices		22,968	24,832	24,424	(702,868)	(705,317)	(705,317)	42,651	45,211	47,923
Total Depreciation by Asset Class/Sub-class	1	22,968	24,832	24,424	(702,868)	(705,317)	(705,317)	42,651	45,211	47,923

International Convention Centre - Supporting Table SD8 Future financial implications of the capital expenditure budget

Description	Ref	Preceding Years	Current Year 2017/18	2018/19	2019/20	2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Total Contract Value
R thousands	1,3	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Present value	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Entities:														
<u>Revenue Obligation By Contract</u>	2													
CTICC2		7,927	26,225	52,012	55,132	58,440	61,947	65,663	69,603	73,779	78,206	82,899	87,872	719,706
Total Operating Revenue Implication		7,927	26,225	52,012	55,132	58,440	61,947	65,663	69,603	73,779	78,206	82,899	87,872	719,706
<u>Expenditure Obligation By Contract</u>	2													
CTICC2		(37,556)	(40,697)	(79,281)	(84,435)	(89,501)	(94,871)	(100,563)	(106,597)	(112,993)	(119,772)	(126,959)	(134,576)	(1,127,802)
Total Operating Expenditure Implication		(37,556)	(40,697)	(79,281)	(84,435)	(89,501)	(94,871)	(100,563)	(106,597)	(112,993)	(119,772)	(126,959)	(134,576)	(1,127,802)
<u>Capital Expenditure Obligation By Contract</u>	2													
CTICC2		376,139	108,233	8,567	2,000	2,120								497,059
Total Capital Expenditure Implication		376,139	108,233	8,567	2,000	2,120								497,059
Total Entity Expenditure Implication		338,583	67,536	(70,714)	(82,435)	(87,381)	(94,871)	(100,563)	(106,597)	(112,993)	(119,772)	(126,959)	(134,576)	(630,743)

Annexure 23_CTICC (MUNICIPAL ENTITY) – SCHEDULE D (ANNUAL BUDGET AND SUPPORTING TABLES)

R thousand	Function	Project Description	Type	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2018/19 Medium Term Revenue & E				
											Audited Outcome 2016/17	Current Year 2017/18 Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Entities:															
List all capital projects grouped by Entity															
Building Enhancements	Refurbishment of operable walls	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°	351,231	200	3,000	3,000	3,180	
	Replacement of furniture	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			200	300	318	
	Painting of plant rooms P3 parking	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				500	530	
	Epoxy floors in plant rooms and demarcating	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				650	689	
	Replacement of Audi 1 chairs	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°		350	3,150			
	Auditorium 1 chairs	New	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°		350	2,150			
	LED replacement in all meeting suites	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				500	530	
	Replacement of air-condition units in risers	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			200			
	Gallery bulkhead lights replacement to energy saving led	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				250	265	
	Internal high level painting of halls 1- 4 B	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				1,000	1,060	
	Re-tiling of general areas	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°		2,500				
	Refurbishment of all fire escapes doors and push-bars leading to the outside	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			400			
	Auditorium 1 stage refurbishment	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			1,000			
	Replacement of the ball room east & west carpets	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°		3,400				
	New Piere Café internal refurbishment	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°		4,000				
	New Piere Café external staircase and lift	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°		4,000				
	Escalators refurbishment/replacement	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°		2,500				
	Upgrade of way finding signage	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°		750				
	Replacement of ceiling tiles and painting in gallery areas	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			2,500			
	Replace auditorium 1 and 2 fly bars	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			250			
	Cold room aircurtains replacement	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			350			
	Replacement of hall 1 floor boards	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				750	795	
	Lift refurbishment/replacement	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			200	2,000	2,120	
	Replace all of recycle bins in gallery areas	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			180			
	Refurbishment of outside bus canopy entrance 3 & 4	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			1,500			
	Upgrade of staff entrance	Upgrading	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			2,500			
	Replacement of IT switchgear	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			100			
	Additional accommodation on all admin levels	New	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				500	530	
	Replacement of roof	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°						
	Transformer replacement	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				6,500	6,890	
	Install heat pump for water	New	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°				2,500	2,650	
	Repairs and renovations to the external building (painting)	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			1,000			
	Repairs and renovations to the internal building (painting)	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°						
	Replacement of the entrance gate at marshalling yard	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			200		2,000	2,120
	Refurbishment of the woodwork and doors of the entrances of all the halls, meeting rooms and meeting suites	Renewal	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			4,500			
	Emergency - fire water storage tank for fire sprinklers and pumps	New	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			7,000			
	Emergency - additional water capacity (water from air - 5000l per day for CTICC 1 & 2)	New	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			5,500			
	Emergency - additional water capacity (ground water harvesting using reverse osmosis depending on the ground water supply less 20% wastage)	New	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			7,500			
	Generators installation	New	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.4269°	-33.9160°			811			
IT & electronic infrastructure	Integrated systems infrastructure	New	Growth	1.1,1.2,1.4	Computer Equipment	Computer Equipment	115	18.4269°	-33.9160°	12,853	10,334	5,140	8,520	9,031	
	New ork infrastructure	New	Growth	1.1,1.2,1.4	Computer Equipment	Computer Equipment	115	18.4269°	-33.9160°		2,506	500	2,455	2,603	
	Office automation	New	Growth	1.1,1.2,1.4	Computer Equipment	Computer Equipment	115	18.4269°	-33.9160°		1,885	6,678	1,728	1,831	
	Server infrastructure	New	Growth	1.1,1.2,1.4	Computer Equipment	Computer Equipment	115	18.4269°	-33.9160°		500	2,900	3,100	3,286	
Kitchen Enhancements		New	Growth	1.1,1.2,1.4	Machinery and Equipment	Machinery and Equipment	115	18.4269°	-33.9160°	3,165	2,348	1,348	1,348	1,429	
Catering Furniture & Equipment		New	Growth	1.1,1.2,1.4	Machinery and Equipment	Machinery and Equipment	115	18.4269°	-33.9160°	687	6,110	5,380	1,030	1,092	
CTICC East		New	Growth	1.1,1.2,1.4	Other Assets	Municipal Offices	115	18.42908°	-33.91747°		108,233	8,567	2,000	2,120	
Entity Capital expenditure											367,936	175,476	49,193	40,631	43,069

ANNEXURE D

CTICC

29 January 2018

ACCOUNTING OFFICER'S QUALITY CERTIFICATION

I, **Julie-May Ellingson**, the accounting officer of Cape Town International Convention Centre Company SOC Ltd (RF), hereby certify that the draft annual budget 2018/2019 and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act, and that the annual budget and supporting documentation are consistent with the Integrated Development Plan of the parent municipality, the service delivery agreement with the parent municipality and the business plan of the entity.

Print name J. ELLINGSO

Title: **Accounting Officer**

Signature J. Ellingson Date 30/1/2018

Print name FAIRCLA PARKER

Title: **Chief Financial Officer**

Signature M. Paul Date 30/01/2018

Cape Town International Convention Centre

Convention Square, 1 Lower Long Street,
Cape Town 8001, South Africa
Tel: +27 21 410 5000 Fax: +27 21 410 5001
Email: info@cticc.co.za
www.cticc.co.za

DIRECTORS: HV Ntoi (Chairman), J Ellingson (CEO), F Parker (CA(SA))CFO, S Myburgh de Gols, SW Fourie, El Hamman (PGDA), BJ Lodewyk (CA(SA)), AA Mahmood, D Cloete, JC Fraser, K Zama.
Cape Town International Convention Centre Company SOC Ltd (RF) (Convenco), Registration no. 1999/007837/30



we are a green conscious convention centre

